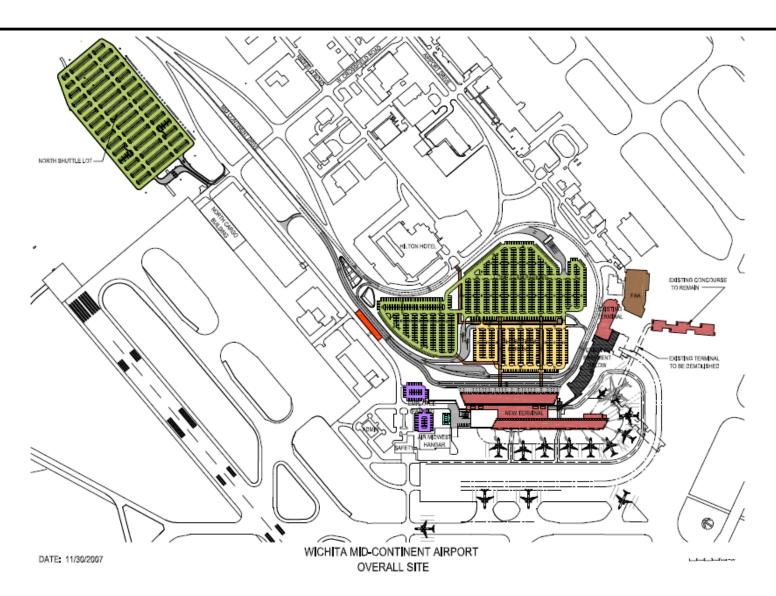
# **Parking Feasibility Study**

12/11/2007

## **TARP Proposed Parking System**





### **Short Term Rate Comparison**

AIRPORT	Change Since '03	0 - 1/2 Hr	1/2 - 1 Hr	1 - 1 1/2 Hr	All Day
Chicago O'Hare	Same	\$2.00	\$2.00	\$4.00	\$50.00
Chicago Midway	Same	\$2.00	\$2.00	\$4.00	\$50.00
Tulsa	Higher	NC	\$2.00	\$2.00	\$24.00
Omaha	N/A	\$1.75	\$3.25	\$4.75	\$24.00
Oklahoma City	Same	NC	NC	\$2.00	\$23.00
Des Moines	Higher	\$1.00	\$2.00	\$3.00	\$20.00
Denver	Lower	\$2.00	\$2.00	\$4.00	\$18.00
Kansas City	Same	\$2.00	\$2.00	\$4.00	\$18.00
St Louis	Higher	NC	\$2.00	\$3.00	\$18.00
D/FW	Higher	\$2.00	\$2.00	\$2.00	\$17.00
Wichita	Same	NC	\$2.00	\$4.00	\$12.00
Colorado Springs	N/A	\$1.00	\$2.00	\$3.00	\$ 8.00



### **Long Term Rate Comparison**

AIRPORT	Change Since '03	0 - 1/2 Hr	1/2 - 1 Hr	1 - 1 1/2 Hr	All Day
Chicago O'Hare	Higher	\$2.00	\$2.00	\$4.00	\$26.00
Chicago Midway	Higher	\$2.00	\$4.00	\$6.00	\$25.00
Kansas City	Lower	\$2.00	\$2.00	\$4.00	\$12.00
St Louis	Higher				\$12.00
Omaha	N/A	\$2.00	\$4.00	\$6.00	\$12.00
D/FW	Higher	\$2.00	\$2.00	\$2.00	\$11.00
Tulsa	Higher	NC	\$2.00	\$2.00	\$10.00
Denver	Lower	\$1.00	\$1.00	\$2.00	\$9.00
Des Moines	Higher	\$2.00	\$2.00	\$4.00	\$9.00
Wichita	Same	\$3.00	\$3.00	\$5.00	\$7.00
Colorado Springs	N/A	\$1.00	\$1.00	\$2.00	\$6.00
Oklahoma City	Same	\$1.00	\$1.00	\$2.00	\$5.00

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### **Economy Lot Rate Comparison**

AIRPORT	0 - 1/2 Hr	1/2 - 1 Hr	1 - 1 1/2 Hr	All Day
Chicago O'Hare	\$2.00	\$13.00	\$13.00	\$13.00
Chicago Midway	\$2.00	\$2.00	\$5.00	\$12.00
St Louis	\$9.00	\$9.00	\$9.00	\$9.00
Wichita	\$3.00	\$3.00	\$5.00	\$7.00
D/FW	\$.50	\$1.00	\$1.00	\$7.00
Tulsa	\$6.00	\$6.00	\$6.00	\$6.00
Kansas City	\$5.50	\$5.50	\$5.50	\$5.50
Omaha	\$1.00	\$2.00	\$3.00	\$5.25
Denver	\$1.00	\$1.00	\$2.00	\$5.00
Des Moines	\$.50	\$1.00	\$1.50	\$5.00
Oklahoma City	\$4.00	\$4.00	\$4.00	\$4.00



### **Existing Paid Parking System**

<u>Lot</u>	<u>Spaces</u>	<u>Percent</u>
Short-Term	370	17.0
Long-Term	1,365	62.6
Shuttle	446	<u>20.4</u>
Total	2,181	100.0

- More heavily weighted toward Short-Term parking than typical (most airports have 10 - 15% devoted to Short-Term/Hourly).
- The Shuttle lot seems to operate as an overflow for the Long-Term Lot.



### **Existing Utilization for Sample Week**

 Based on the analysis of the parking tickets from July 29, 2007 through August 4, 2007

Short-Term (S-T) 7,853

Long-Term (L-T) 2,414

Shuttle 335

### **Short-Term Parking**

Average Fee per Ticket

= \$3.38

Estimated Average Duration = 4.1 hours

90.8% of all tickets are3 hours

96.4% of all tickets are24 hours

 3.6% of those parking in the Short-Term lot park for at least one night.



### **Short-Term Parking – cont'd**

 Based on Sept. 2006 through Aug. 2007, overnight occupancy averaged 130 spaces (34% of capacity) and reached nearly 300 spaces (79% of capacity).

 These 130 spaces are not occupied by true Hourly/Short-Term Parking patrons.

 A goal of Short Term Parking is to achieve a 4-5 time turnover of cars each day.

### **Long-Term Parking**

Average Fee per Ticket = \$27.33

Estimated Average Duration = 3.6 days

24.2% of all tickets are24 hours

■ 15.4% of all tickets are for one week or longer

### Long-Term Parking - cont'd

 Sept. 2006 through Aug. 2007, overnight occupancy averaged 930 spaces (68% of capacity) and reached over 1,300 spaces (95% of capacity).

 The industry rule-of-thumb - once a parking facility reaches 85% - 90% utilization, demand requires the facility be expanded.

### **Shuttle Lot Parking**

Average Fee per Ticket = \$33.28

Estimated Average Duration = 4.4 days

 Overnight occupancy averaged 150 spaces (34% of capacity) and reached 400 spaces (90% of capacity).

 Industry rule-of-thumb – Once a parking facility reaches 85% - 90% utilization, demand requires the facility be expanded.

#### **Estimated Parking Demand**

	Terminal	
	Phase I	Phase II
	1.9 MAP*	2.4 MAP*
Short Term	350	400
Long Term Premium	700	800
Long Term	1,300	1,436
Economy/Remote	<u>470</u>	<u>564</u>
Total	2,820	3,200



<sup>\*</sup>MAP = Million Annual Passengers

#### **Terminal Program Option**

	Terminal		
		Phase I	Phase II
	<u>Current</u>	1.9 MAP	<u>2.4 MAP</u>
Estimated Demand	2,012	2,820	3,200
Estimated Supply			
S-T, L-T	1,735	1,882	1,882
Shuttle Lot	<u>446</u>	<u>551</u>	
Total Supply	<u>2,181</u>	<u>2,433</u>	<u>1,882</u>
Excess /Shortage	169	387	1,318
Design Lot For		484	1,650

In addition, there will not be adequate space for rental car ready/return operations (approximately 120 spaces short)

<sup>\*</sup>Airport Layout Plan allows site only for a temporary parking lot.

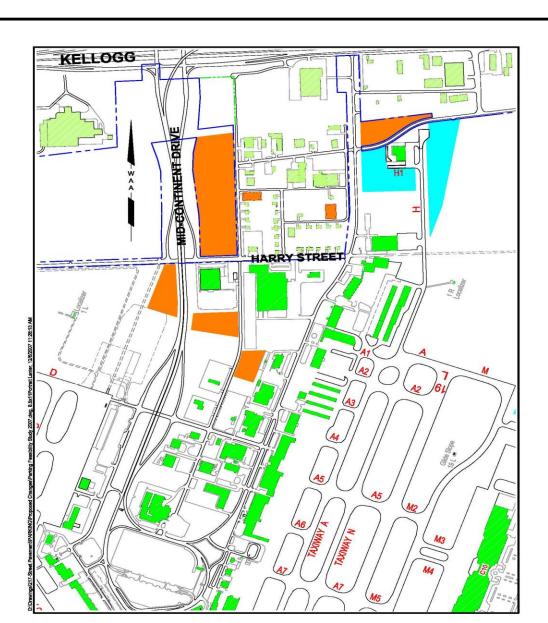


#### **Projected Construction Cost of Surface Lots**

	Terminal	
<u>Description</u>	Phase I	Phase II
Spaces	484	1,650
Cost/space*	\$3,650	\$4,650
Cost of Lot	\$1,766,000	\$7,672,500
Estimated Size	5 acres	18 acres



<sup>\*</sup> Construction cost escalates at 5% per year.





#### **Shuttle Service Cost to Remote Lot**

#### **Assumptions**

- 10 Minute Frequency (6 trips/hr)
- Cost per mile \$3.00
- 1 Shuttle (additional shuttle used for peak periods)
- Miles per round trip 3 miles
- 18 hours per day in service
- 365 days per year

Estimated Annual Cost of Shuttle Service \$355,000



#### **Rental Car Requirements**

#### Current Market Share:

<ul><li>Avis</li></ul>	28%
<ul><li>Hertz</li></ul>	27%
<ul><li>Enterprise</li></ul>	14%
<ul><li>National</li></ul>	13%
<ul><li>Budget</li></ul>	11%
<ul><li>Thrifty</li></ul>	6%
<ul><li>Dollar</li></ul>	1%

#### Notes:

Based on Gross Receipts of Jan 2007 – Oct 2007



#### **Rental Car Requirements**

Ready / Return Stalls:

Existing (allocated today): 200

Desired (for efficient operation): 340

Planning Horizon, Phase II: 390

Planning Horizon, Ultimate: 536

#### Notes:

- Based on 2007 RAC Facility Questionnaire.
- 75% of RAC Market responded, interpolated remainder
- Similar market (transactions) Fresno-Yosemite (FAT)



#### Rental Car Requirements, Phase I

Desired Customer Service Areas:

<ul> <li>Counter Frontage</li> </ul>	200 LF
– Back Office:	5,000 SF
– Counter / Queuing:	6,000 SF
- Common Area:	3,000 SF
<ul> <li>Customer Service Total:</li> </ul>	14,000 SF

- Notes:
  - Based on 2007 RAC Facility Questionnaire
  - 70% of RAC Market responded, interpolated remainder



#### **Rental Car QTA Requests**

Proposed Maintenance Areas:

Fueling Positions:16 - 24

Car Wash Bays:8 - 12

Maintenance Bays:

Operation / Swing Parking: 280 spaces

Storage / Overflow Parking: 400 spaces

#### Notes:

- Based on 2007 RAC Facility Questionnaire
- 60% of RAC Market responded, interpolated remainder



#### **Rental Car Planning Options**

#### Program / Planning Options:

#### – Option 1:

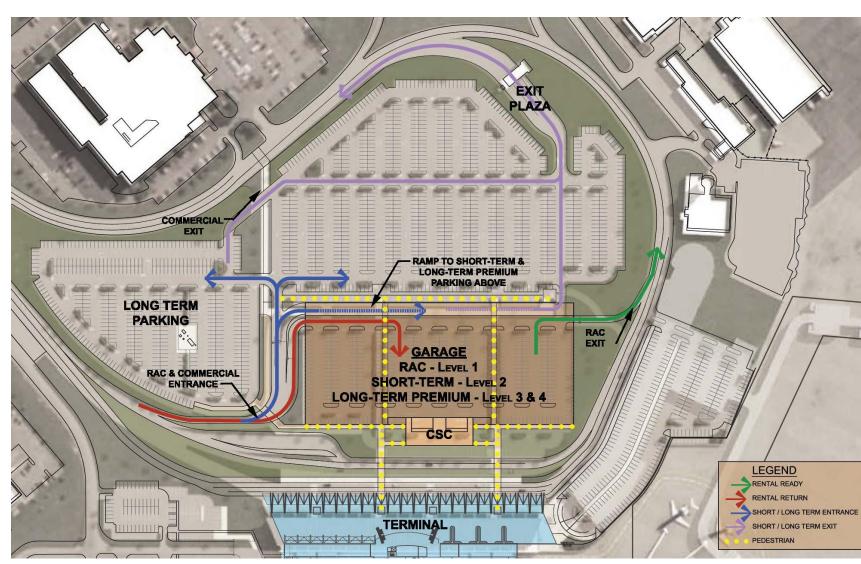
- RAC Operations at Level 1 Garage 400 spaces
- Customer Service Building adjacent to Garage
- Current RAC Maintenance areas to remain

#### – Option 2:

- RAC Operation at Level 1 Garage 400 spaces
- Customer Service Building adjacent to Garage
- RAC Maintenance areas adjacent to Garage
- Additional long-term parking at vacated RAC Maintenance Areas or consider parking deck over Storage Areas

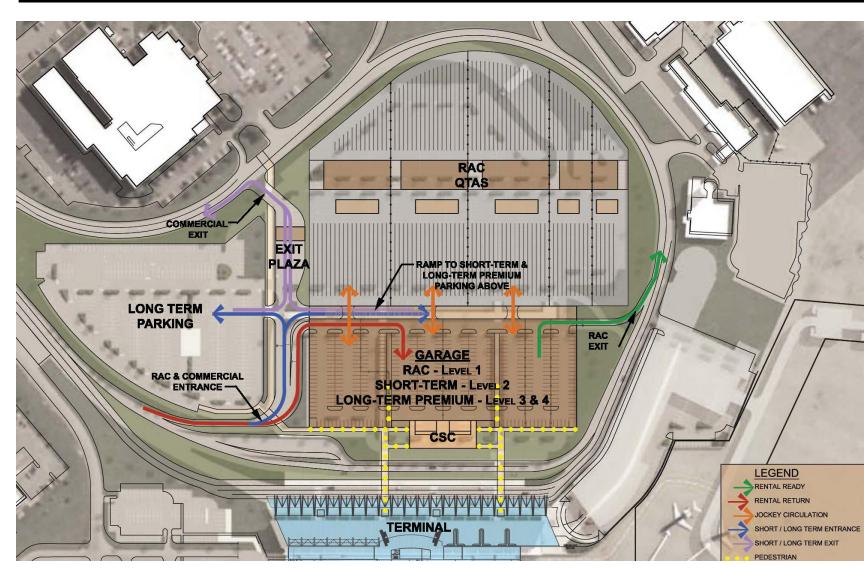


#### **Planning Option 1**



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### **Planning Option 2**





### **Proposed Garage Configuration**

<u>Level</u>	<u>Function</u>	<u>Spaces</u>
1	Rental Car	400
2	Short Term	400
3 & 4	Long Term Prer	nium <u>800</u>
	Total	1,600

#### **Parking Garage Costs**

	1,600	spaces
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Estimated Construction Costs

\$19,000 / space

Total Estimated Cost

\$30,400,000

Annual Debt Service

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30 years at 6.5%

\$ 2,327,954



### Financial Model – Garage Option

#### Assumptions:

- Debt Service for new garage
- Adjustment for elasticity of demand
- Rental Car CFC (\$3.00/transaction day)
  - Approximately 120,000 Transactions annually (480,000 transaction days).

#### **New Parking Rates**

Short Term\$2.00 per hour up to \$24.00 max

Long-Term Premium \$3.00 per hour up to \$9.00 max

Long-Term Surface remains the same

Shuttle remains the same

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### **Financial Model – Garage Option**

Revenue by Parking Type	<u>Revenue</u>	<u>Expenses</u>
Short Term	\$2,567,780	
Long Term & L-T Premium	3,426,684	
Shuttle	690,972	
Ready Car Spaces	70,000	
CFC	<u>1,440,000</u>	
Total parking revenue	\$8,195,436	
Less:		
O & M		\$1,205,000
Garage Debt Service		2,327,954
Parking Revenues Committed to	TARP	4,390,000
Total expenses		\$7,922,954
Net Annual Parking Revenue	\$ 272,482	

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#### **Conclusions**

- Phase I parking demand can support a multi-level garage.
- The garage footprint is dictated by the Short Term Demand.
- Parking rates are changed to encourage appropriate parking.
- A CFC is initiated at a minimum of \$3.00 per transaction day for rental cars.
- A pedestrian tunnel or overhead walkway is not needed.
- A new Exit Plaza should be constructed.

#### Conclusions – cont'd

- Both the Patron and Rental Car parking needs will continue to grow and must be accommodated in a manner that provides a high level of customer convenience.
- Inadequate land currently available to build QTA.
- The garage project is financially feasible as a standalone project and will not affect the terminal expansion project.
- A parking garage frees up land for other development.
- Postponing the construction of the parking garage will result in increased costs, additional customer inconvenience, and unnecessary temporary construction.



#### Recommendations

- Build a Multi-Level Parking Garage Structure
  - 400 Rental car spaces on Level 1
  - 400 Short Term spaces on Level 2
  - 800 Long-Term spaces on Levels 3 & 4
- Change rate structure for Short Term parking
- Initiate CFC at a minimum of \$3.00 per transaction day effective immediately
- Build new exit plaza
- Do <u>not</u> build Tunnel or Pedestrian Crossover
- Do <u>not</u> build Rental Car QTA adjacent to garage
- Construct the rental car Customer Service Center (CSC) adjacent to garage

